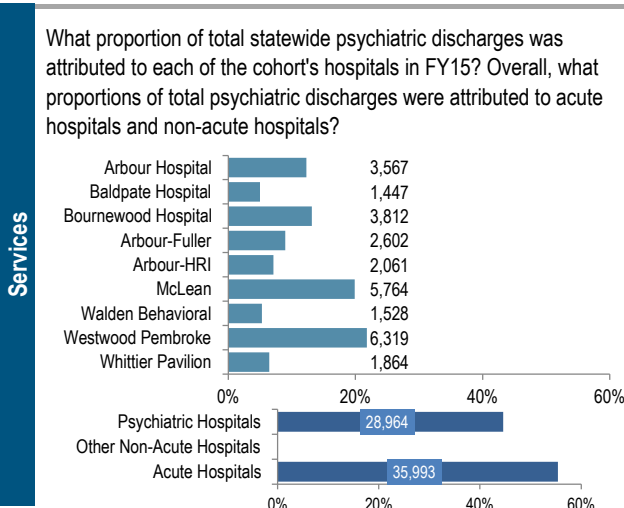


PSYCHIATRIC HOSPITALS

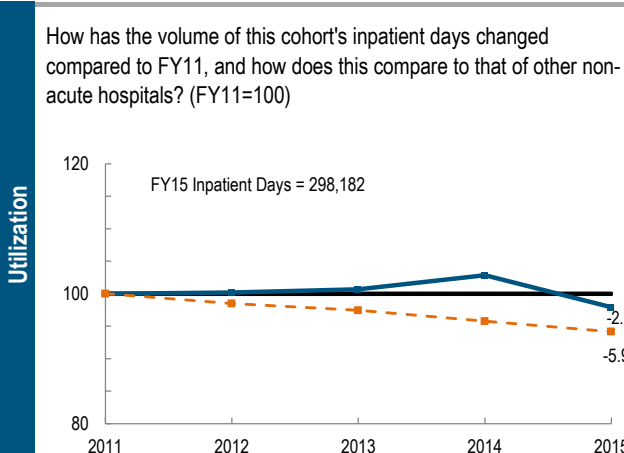
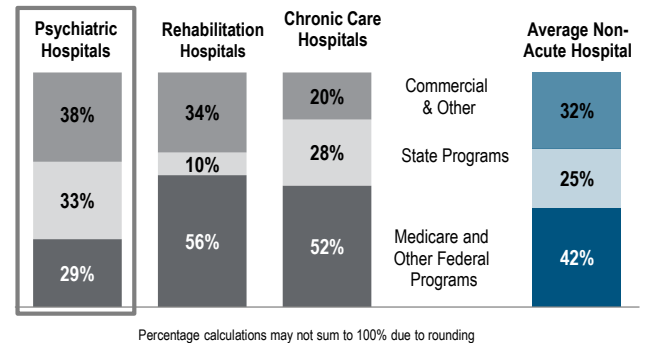
2015 Hospital Profile

Psychiatric hospitals are licensed by the Department of Mental Health (DMH) for psychiatric services, and by the Department of Public Health (DPH) for substance abuse services. Psychiatric hospitals treated 45% of psychiatric discharges in FY15, while acute hospitals treated nearly 55% of the psychiatric discharge in Massachusetts. Psychiatric hospitals offer a variety of mental health services, substance abuse disorder treatments, and inpatient, outpatient, and partial hospitalization services. Eight of the nine psychiatric hospitals earned a profit in FY15. Two new psychiatric hospitals, High Point Hospital and Southcoast Behavior Health opened in 2015 with first data reporting for FY16. A third new psychiatric hospital, TaraVista Behavior Health opened in Fall of 2016 with first data reporting for FY17.

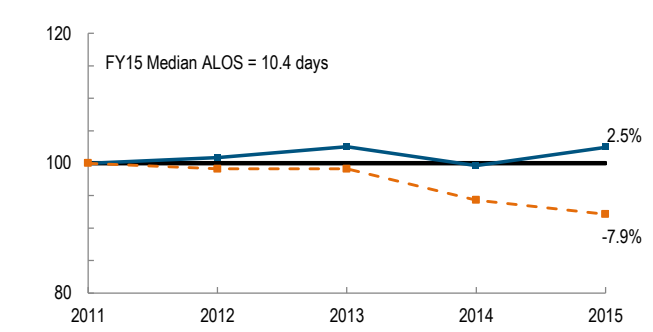
At a Glance	Hospitals in Cohort:	
	Arbour Hospital	McLean Hospital
	Baldpate Hospital	Walden Behavioral Care
	Bournewood Hospital	Westwood Pembroke Hospital
	Arbour-Fuller Hospital	Whittier Pavilion
	Arbour-HRI Hospital	
	Total Beds:	
	971 (26.1% of total non-acute hospitals)	
	Median % Occupancy:	
	82.5%, > total non-acute hospitals (79.1%)	
	Total Inpatient Days:	
	298,182 (29.6% of total non-acute hospitals)	
	Total Inpatient Discharges:	
	28,964 (51.5% of total non-acute hospitals)	
	Average Public Payer Mix:	
	62.0%, < total non-acute hospitals (67.6%)	
	Total Gross Revenue in FY15:	
	\$618 million (26.3% of total non-acute hospitals)	
	Inpatient: Outpatient Revenue in FY15:	
	83%:17% (total non-acute hospitals = 84%:16%)	



What was this cohort's average payer mix (gross charges) in FY15, and how does this compare to that of other non-acute hospital cohorts and the average non-acute hospital?



How has the cohort's median average length of stay (ALOS) changed compared to FY11, and how does this compare to that of other non-acute hospitals? (FY11=100)



For descriptions of the metrics, please see Technical Appendix.

Key:
— Cohort - - - Statewide

PSYCHIATRIC HOSPITALS

2015 Hospital Profile

Utilization Trends	Volume of Inpatient Days					
		FY11	FY12	FY13	FY14	FY15
	Arbour Hospital	40,409	40,719	44,642	44,074	42,121
	Baldpate Hospital	14,764	12,224	8,378	13,517	7,576
	Bournewood Hospital	27,246	27,924	27,880	30,903	31,495
	Arbour-Fuller	33,755	30,180	32,149	32,176	31,014
	Arbour-HRI	23,231	23,176	21,591	18,672	19,280
	McLean	57,416	57,988	56,910	58,070	59,988
	Walden Behavioral	13,484	15,377	15,505	16,479	16,554
	Westwood Pembroke	76,027	79,407	80,757	79,849	71,348
	Whittier Pavilion	18,266	18,216	18,792	19,525	18,806

Utilization Trends	Average Length of Stay (Days)					
		FY11	FY12	FY13	FY14	FY15
	Arbour Hospital	11.5	10.5	11.1	12.2	11.8
	Baldpate Hospital	6.3	6.1	5.5	6.4	5.2
	Bournewood Hospital	7.6	7.6	8.1	8.3	8.3
	Arbour-Fuller	10.2	10.5	11.0	11.0	11.9
	Arbour-HRI	10.9	10.3	9.6	9.4	9.4
	McLean	9.4	9.6	9.5	10.1	10.4
	Walden Behavioral	9.4	9.7	11.0	10.1	10.8
	Westwood Pembroke	10.8	11.2	11.4	10.8	11.3
	Whittier Pavilion	11.6	10.7	10.4	10.2	10.1

Utilization Trends	Volume of Outpatient Visits					
		FY11	FY12	FY13	FY14	FY15
	Arbour Hospital	28,835	26,953	37,093	38,436	40,470
	Baldpate Hospital	This hospital does not provide outpatient services				
	Bournewood Hospital	24,553	25,238	25,771	22,876	27,593
	Arbour-Fuller	13,816	16,520	17,405	16,071	18,410
	Arbour-HRI	15,126	15,060	14,251	13,912	13,493
	McLean	102,756	103,306	104,813	107,244	115,719
	Walden Behavioral	7,806	12,406	13,398	16,820	18,853
	Westwood Pembroke	16,583	15,792	14,219	14,832	20,436
	Whittier Pavilion	0	0	102	2,287	5,338

Patient Revenue Trends	Net Patient Revenue per Inpatient Day					
		FY11	FY12	FY13	FY14	FY15
	Arbour Hospital	\$699	\$711	\$698	\$723	\$728
	Baldpate Hospital	\$537	\$553	\$636	\$333	\$678
	Bournewood Hospital	\$667	\$747	\$776	\$757	\$753
	Arbour-Fuller	\$641	\$608	\$627	\$650	\$644
	Arbour-HRI	\$718	\$710	\$727	\$738	\$743
	McLean	\$1,055	\$1,052	\$1,111	\$1,156	\$1,184
	Walden Behavioral	\$709	\$731	\$795	\$833	\$1,119
	Westwood Pembroke	\$697	\$697	\$717	\$742	\$747
	Whittier Pavilion	\$839	\$1,042	\$825	\$905	\$834

Utilization Trends	Total Net Outpatient Revenue (in millions)					
		FY11	FY12	FY13	FY14	FY15
	Arbour Hospital	\$5.1	\$5.6	\$7.3	\$7.4	\$6.4
	Baldpate Hospital	This hospital does not provide outpatient services				
	Bournewood Hospital	\$4.0	\$2.3	\$2.5	\$3.1	\$4.3
	Arbour-Fuller	\$3.4	\$4.0	\$4.4	\$4.3	\$4.8
	Arbour-HRI	\$5.2	\$5.2	\$5.2	\$5.2	\$5.0
	McLean	\$38.4	\$43.1	\$40.7	\$40.5	\$45.4
	Walden Behavioral	\$2.2	\$3.1	\$3.6	\$6.1	\$6.1
	Westwood Pembroke	\$7.0	\$7.4	\$7.4	\$7.7	\$7.7
	Whittier Pavilion	\$0.0	\$0.0	\$0.01	\$0.3	\$0.6

Financial Performance	Total Revenue, Cost, and Profit (Loss) in FY2015				
		Operating Revenue	Total Revenue	Costs	Income (Loss)
	Arbour Hospital	\$37.1	\$37.1	\$31.9	\$5.2
	Baldpate Hospital	\$5.1	\$5.1	\$4.6	\$0.5
	Bournewood Hospital	\$28.3	\$28.3	\$25.6	\$2.7
	Arbour-Fuller	\$25.0	\$25.0	\$21.9	\$3.0
	Arbour-HRI	\$19.4	\$19.4	\$17.9	\$1.5
	McLean	\$198.8	\$196.8	\$193.8	\$3.0
	Walden Behavioral	\$26.7	\$26.7	\$26.5	\$0.2
	Westwood Pembroke	\$61.0	\$61.0	\$52.5	\$8.5
	Whittier Pavilion	\$18.0	\$18.0	\$18.6	(\$0.5)

For descriptions of the metrics, please see Technical Appendix.